

Expenditure	2021 Budget	2020 Budget
Staff Costs 1	€2,290,583	€2,099,980
Training, Travel & Subsistence 2	€36,949	€98,508
Central ₃	€98,452	€87,357
Accommodation	€417,394	€423,535
Finance	€456	€468
Equipment & Software 4	€94,772	€76,721
Depreciation 4	€36,894	€25,089
Schedules Coordination 5	€431,533	€412,050
Advertising, Web Maintenance & PR	€28,192	€42,470
Advisors ₆	€1,344,472	€837,689
Grand Total	€4,779,696	€4,103,867

Note:

- 1 Additional posts will be filled in 2021 to support our increased workload including our new role as NSA.
- 2 Discretionary spend deferred for 2021.
- 3 Increase is driven by higher insurance costs.
- 4 New IT equipment due to remote working arrangements.
- 5 The 2021 budget supports our work relating to the Northern Runway project and annual slot coordination activities
- 6 The 2021 budget is required to provide support for the following activities: (a) independent fund surveyor for Stage Gate, (b) RP3 assessment in our new role as economic NSA, (c) a potential wide-ranging review of the 2019 Determination for Dublin airport and (d) legal support. Some of these costs will be recovered directly from a new levy charged to the IAA ANSP. There is a significant degree of uncertainty in relation to CAR's 2021 workplan. While we are budgeting for a scenario where we undertake a wide-ranging review of the 2019 Determination of airport charges, we are not levying for this expenditure as it may not be incurred. We have taken a similar approach to the recovery of some of the legal support costs.

In 2021 we will be levying the IAA ANSP \in 670k in relation to our new role as economic National Supervisory Authority. Our total levy and licence fee target for 2021 is \in 4,136,565.



